

# PROXY FORM

## DARCO WATER TECHNOLOGIES LIMITED

(Company Registration Number: 200106732C)

(Incorporated in the Republic of Singapore)

### ANNUAL GENERAL MEETING

**IMPORTANT:**

1. The Annual General Meeting ("AGM") is being convened, and will be held at 60 Cecil Street, #03-02 ISCA House, Singapore 049709.
2. The Notice of AGM is also accessible (a) via publication on the Company's website at the URL <https://darcowater.com/investor-information/annual-general-meeting/>; and (b) via publication on the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.
3. CPF or SRS investors who wish to appoint the Chairman of the meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM.
4. By submitting this proxy form, the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 14 April 2026.
5. Please read the notes overleaf which contain instructions on, inter alia, the appointment of the Chairman of the Meeting as a member's proxy to attend, speak and vote on his/her/its behalf at the AGM.

\*I/We, \_\_\_\_\_ (Name) \_\_\_\_\_ (NRIC/Passport/Company Registration Number\*)  
of \_\_\_\_\_ (Address)  
being member/members\* of **DARCO WATER TECHNOLOGIES LIMITED** (the "Company"), hereby appoint:

Name	Address	NRIC/Passport Number	Proportion of Shareholdings	
			No. of Shares (Ordinary Shares)	%

and/or \*(please delete as appropriate)

Name	Address	NRIC/Passport Number	Proportion of Shareholdings	
			No. of Shares (Ordinary Shares)	%

or failing which, the Chairman of the Annual General Meeting ("AGM") as my/our\* proxy/proxies\* to attend, speak and vote for me/us\* on my/our\* behalf at the AGM to be convened and held at 60 Cecil Street, #03-02 ISCA House, Singapore 049709 on Wednesday, 29 April 2026 at 10.00 a.m. and at any adjournment thereof. I/We direct \*my/our \*proxy/proxies to vote for or against, or abstain from voting on the resolutions proposed at the AGM as indicated hereunder:

	Ordinary Resolutions relating to:	For	Against	Abstain
	<b>Ordinary Business</b>			
1.	To adopt the Audited Financial Statements and Directors' Statement of the Company and the Group for the financial year ended 31 December 2025			
2.	Approval of Directors' fees amounting to S\$142,000 for the financial year ending 31 December 2026, payable quarterly in arrears (2025: S\$142,000)			
3(a).	Re-election of Mr Wang Zhi as a Director of the Company (Retiring pursuant to Regulation 106)			
3(b).	Re-election of Dr Zhang Zhenpeng as a Director of the Company (Retiring pursuant to Regulation 106)			
3(c).	Re-election of Mr Sim Guan Seng as a Director of the Company (Retiring pursuant to Regulation 106)			
3(d).	Re-election of Mr Lai Hock Meng as a Director of the Company (Retiring pursuant to Regulation 106)			
3(e).	Re-election of Mr Niu Liming as a Director of the Company (Retiring pursuant to Regulation 106)			
4.	Re-appointment of Crowe Horwath First Trust LLP, Public Accountants and Chartered Accountants, as the Company's auditors and to authorise the Directors to fix their remuneration			
	<b>Special Business</b>			
5.	Authority to allot and issue new Shares in the capital of the Company and/or Instruments			

If you wish to appoint proxy(ies) (other than the Chairman of the Meeting), or appoint the Chairman of the Meeting as your proxy to cast all your votes For or Against a resolution, please tick with "√" in the "For" or "Against" box in respect of that resolution. Alternatively, please indicate the number of votes "For" or "Against" in the "For" or "Against" box in respect of that resolution. If you wish to appoint proxy(ies) (other than the Chairman of the Meeting), or appoint the Chairman of the Meeting as your proxy to abstain from voting on a resolution, please tick with "√" in the "Abstain" box in respect of that resolution. Alternatively, please indicate the number of shares that the Chairman of the Meeting, as your proxy, is directed to abstain from voting in the "Abstain" box in respect of that resolution. In the absence of specific directions in respect of a resolution, the proxy(ies) will vote or abstain from voting at his/her/their discretion.

Voting will be conducted by poll

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2026

\_\_\_\_\_  
Signature(s) of Shareholder(s)  
or Common Seal of Corporate Shareholder

Total Number of Shares	Number of Shares
CDP Register	
Register of Members	

**IMPORTANT: PLEASE READ NOTES OVERLEAF BEFORE COMPLETING THIS PROXY FORM**

## NOTES:

1. The Annual General Meeting (“**AGM**”) will be held at 60 Cecil Street, #03-02 ISCA House, Singapore 049709 on Wednesday, 29 April 2026 at 10.00 a.m. for the purpose of considering and if thought fit, passing, with or without any modification, the Ordinary Resolutions set out in the Notice of AGM. **There will be no option for members to participate virtually.**
2. No printed copies of the annual report for the financial year ended 31 December 2025 (“**FY2025 Annual Report**”) will be despatched to members. Members may request for a printed copy of the FY2025 Annual Report by completing and returning the request form (sent to them by post together with printed copies of the Notice of Annual General Meeting (“**Notice of AGM**”) and the accompanying Proxy Form) no later than 10.00 a.m. on Wednesday, 22 April 2026. Printed copies of the Notice of AGM and this Proxy Form will be sent to members. The Notice of AGM, Proxy Form, request form and the FY2025 Annual Report may be accessed at the Company’s website at the URL <https://darcowater.com/investor-information/annual-general-meeting/> and through SGXNET at the URL <https://www.sgx.com/securities/company-announcements>.
3. Arrangements relating to attendance at the AGM, submission of comments, queries and/or questions to the Chairman of the Meeting in advance of the AGM, addressing of substantial and relevant comments, queries and/or questions before the AGM, and voting by appointing proxy(ies) (including the Chairman of the Meeting), are set out in the Notice of AGM. Please refer to the section titled “**Key dates/deadlines**” in the Notice of AGM for the relevant steps and details for members to participate at the AGM.
4. Please insert the total number of shares held by you. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If no number is inserted, this Proxy Form shall be deemed to relate to all the shares held by you.
5. **There will be no option for members to participate virtually at the AGM. A member (whether individual or corporate) must vote live at the AGM or must appoint proxy(ies) (including the Chairman of the Meeting), to attend, speak and vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.** The Proxy Form for the Annual General Meeting of the Company may also be accessed at the Company’s website at the URL <https://darcowater.com/investor-information/annual-general-meeting/> and is also available on SGXNET at the URL <https://www.sgx.com/securities/company-announcements>. Where a member (whether individual or corporate) appoints proxy(ies) (other than the Chairman of the Meeting), or appoints the Chairman of the Meeting as his/her/its proxy as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the Proxy Form, failing which the proxy(ies) will vote or abstain from voting at his/her/their discretion.
6. CPF/SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF agent banks, SRS operators or relevant intermediaries to submit their votes and/or questions relating to the resolutions tabled for approval at the Annual General Meeting by Friday, 17 April 2026 at 5.00 p.m.
7. Duly appointed proxy(ies), including the Chairman of the Meeting, as proxy, need not be a member of the Company.
8. The proxy form must be submitted to the Company in the following manner:
  - (a) if submitted by post, be lodged with registered office of the Company at 1 Commonwealth Lane, #09-06 One Commonwealth, Singapore 149544; or
  - (b) if submitted electronically, be submitted via email in Portable Document Format (PDF) format to the Company at [agm@darcowater.com](mailto:agm@darcowater.com),  
in either case, by 10.00 a.m. on Monday, 27 April 2026, being at least **48 hours** before the time for holding the AGM. A member who wishes to submit this Proxy Form must first download, complete and sign this Proxy Form, before submitting it by post to the address provided above, or by scanning and submitting it by way of electronic means via email to the email address provided above. **Members are strongly encouraged to submit completed proxy forms electronically via email.**
9. Where the proxy form is executed by an individual, it must be executed under the hand of the individual or his attorney duly authorised. Where the proxy form is executed by a corporation, it must be executed either under its common seal or under the hand of any officer or attorney duly authorised.
10. Where the proxy form is executed under the hand of an attorney duly authorised, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the proxy form, failing which the proxy form may be treated as invalid.
11. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Act.

## GENERAL:

The Company shall be entitled to reject an instrument of proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the proxy form. In addition, in the case of Shares entered in the Depository Register, the Company may reject a proxy form if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

A Depositor shall not be regarded as a member of the Company entitled to attend the AGM and to speak and vote thereat unless his name appears on the Depository Register **72 hours before the time set for the AGM.**

## PERSONAL DATA PRIVACY:

Where a member of the Company submits an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member’s personal data by the Company (or its agents or services providers) for the purpose of the processing and administration by the Company (or its agents or services providers) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or services providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the “**Purposes**”), (ii) warrants that where the member discloses the personal data of the member’s proxy(ies) and/or representative(s) to the Company (or its agents or services providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member’s breach of warranty.